

Public Document Pack

Saltash Town Team to be held on Monday 12 October 2026 and 5.30 pm at the Guildhall/ Virtually

Invitees: P Ryland (Chairman); C Bailey (CEPL12), S Baker (Chamber of Commerce Reserve), R Bickford (CEPL12), P Cador (Cornwall Council), H Frank (Cornwall Council), S Gillies (Saltash Town Council) (Vice-Chairman), K Johnson (Cornwall Council), S Miller (Chamber of Commerce), B Samuels (Saltash Town Council), B Stoyel (Saltash Town Council) and C Thomson (Cornwall Council Community Link Officer),
Julie Hughes (Administration Officer)

Agenda

1. Apologies.
2. Health and Safety Announcements.
3. Public Questions - A 15-minute period when members of the public may ask questions of the Saltash Town Team.

Members of the public may ask questions of the Town Team by submitting in writing via email to enquiries@saltash.gov.uk or the Guildhall **no later than 48 hours prior to the start of the meeting.**

Responses to public questions will be dealt with at the discretion of the Chairman.

4. To receive the notes of the Town Team meeting held on 10 August 2026 as a true and correct record. 3 - 11
5. To receive the latest Town Team funding statement and consider any actions. 12 - 17
6. To receive an update from the Working Group for the Saltash Augmented Reality Trail and consider any actions and associated expenditure.
7. To receive an update on Banners for local pubs and restaurants and consider any actions and associated expenditure.
8. To receive an update on the Town leaflets and associated signage maps and consider any actions and associated expenditure.
9. To receive a report on car boot sales and consider any actions and associated expenditure.

10. To receive an update on training for businesses and consider any actions and associated expenditure.
11. A.O.B
12. Date of Next Meeting: 14 December 2026.

NOTES

Meeting:	Saltash Town Team - Guildhall
Date and Time:	Monday 10 August 2026 - 5.30 pm

Present:	Title/Representing:
C Bailey (CB)	CEPL12
R Bickford (RB)	CEPL12
P Cador (PC)	Cornwall Council
H Frank (HF)	Cornwall Council
S Gillies (SG)	Saltash Town Council
K Johnson (KJ)	Cornwall Council
S Miller (SM)	Chamber of Commerce
P Ryland (PR)	Chamber of Commerce
B Samuels (BS)	Saltash Town Council
B Stoyel (BAES)	Saltash Town Council
C Thomson (CT)	Cornwall Council Community Link Officer
S Burrows (SB)	Town Clerk / RFO
J Hughes (JH)	Administration Officer

Apologies for absence:

Item	Key / Action Points:	Action by:
17	<u>Health and Safety Announcements.</u> The Chairman informed those present of the actions required in the event of a fire or emergency.	
18	<u>Apologies.</u> None received.	
19	<u>Public Questions - A 15-minute period when members of the public may ask questions of the Saltash Town Team.</u> None received.	
20	<u>To receive the notes of the Town Team meeting held on 8 June 2026 as a true and correct record.</u> It was noted that an amendment is required to note number 10 to correct the initials from 'AF' to 'HF'. Subject to this amendment it was unanimously agreed that the notes of the last meeting were a true and accurate record.	JH

Update on Watering Arrangements Following Hosepipe Ban

PR invited SB to provide Members with an update on the Town Council's plans for watering flowers in the Town Centre following the hosepipe ban that came into effect across Cornwall on Saturday, 8 August 2026.

SB advised that Saltash Town Council is not exempt from the hosepipe ban this year. Prior to the restrictions, the Service Delivery Team had been watering the town's planters and hanging baskets on a daily basis. Due to the lack of available watering, a number of hanging baskets had been removed that day as they were no longer in good condition.

The remaining hanging baskets comprise six at the Union, eight on Jubilee Green and 22 on Fore Street. Without regular watering, these are unlikely to survive beyond the week. SB noted that, had watering continued, the displays would have been expected to last a further seven to eight weeks.

The hanging baskets represent a significant investment for the Town Council, costing approximately £7,000, in addition to water costs and staff time required for their maintenance. SB commented that the displays had received many positive comments and that it was disappointing to lose them, as they contribute significantly to the appearance of the town.

SB confirmed that the planters throughout the town and those within the Peace Garden would continue to be watered using watering cans. However, this would not take place daily, as the Council must remain mindful of the ongoing water shortage.

	SB had approached several businesses on Fore Street to explore the possibility of sponsoring and watering individual planters daily using watering cans. Initial responses had been positive, subject to reimbursement of water costs. Saltash Town Council will continue to water the black planters and those located on the bridge. Members discussed the available options. PR and BS agreed to investigate opportunities through the Chamber of Commerce to provide or fund water supplies. CB confirmed that volunteers from CEPL12 would be able to assist with watering some of the planters. BS also confirmed that Rotary would continue watering the planted boats in the Peace Garden and the planter located at the lower end of Fore Street. PR advised that they would visit Fore Street businesses the following morning and would provide Members with an update if any additional assistance was required.	PR BS CB PR
21	<u>To receive the latest Town Team funding statement and consider any actions.</u> SB explained the £277.81 balance remaining in the Trip 037 column of the Statement. When applying for funding from the Markets Fund, Members had applied for the full 25% match-funding contribution, representing the maximum amount available. However, as fewer markets had been held than originally anticipated, not all of the allocated funding was used and therefore a balance of £277.81 remained unspent. SB advised that the remaining balance could either be retained by Saltash Town Council as a credit to be applied towards a future Section 106 project or returned to Cornwall Council's S106 Fund. Following discussion, Members unanimously agreed that Saltash Town Council should return the £277.81 balance to Cornwall Council's S106 Fund to avoid any potential confusion in the future.	SB

	SB left the meeting.	
22	<u>To receive an update from Community Enterprises on the future of the Saltash Markets and consider any actions and associated expenditure.</u> RB provided an update on Community Enterprises' proposal to run the street markets, approved at the Town Team meeting on 8 June 2026. RB advised that the project relied upon recruitment of volunteers to assist with the running of the markets, however due to manpower constraints this has not currently progressed. Given the late stage of the summer season, Members considered that it was now too late to commence markets this year, particularly in light of the adverse weather conditions experienced during the previous trial of the markets in 2025 where it was necessary to cancel markets at short notice. RB confirmed that CEPL12 would continue to explore opportunities to deliver the markets and would monitor the situation over the coming months. Should there be a realistic opportunity for CEPL12 to operate the markets in 2027, a further report will be brought back to Members for consideration. .	RB
23	<u>To receive an update on the Discovery Day for the Saltash Augmented Reality Trail and consider any actions and associated expenditure.</u> PR thanked HF and SG for their excellent report. HF provided an overview of the report and outlined the various options that had been explored, as detailed in the report circulated in the reports pack. These vary from 'off the shelf' ready made trails that are not bespoke, to bespoke products that can be adapted for different events.	

	Following discussion, Members unanimously agreed to establish a Working Group comprising HF, RB, SG and BAES. The purpose of the Working Group will be to engage and consult with local traders to better understand which operational model would be most appropriate and to determine who would be responsible for managing and operating the project once established. Members also agreed to allocate a budget of up to £1,000 against budget code S106 ringfenced funds, for the Working Group to utilise as required. The budget may be used to arrange demonstrations from potential providers, support engagement activities, and assist with promoting the initiative to local traders.	HF, RB, SG, BAES
24	<u>To receive an update on training for businesses and consider any actions and associated expenditure.</u> KJ provided an overview of the report included in the report pack circulated to Members. Following a recent Community Leaders meeting held at Saltash Studios, it was identified that Saltash Studios are already delivering training opportunities similar to those being considered. KJ advised that, before progressing any new training provision, it would be important to establish the level of interest among local businesses in training courses delivered specifically through the Town Team. To support this work, KJ suggested establishing a Working Group to engage with local businesses and ascertain the demand for such training opportunities. Following discussion, it was agreed that KJ and PR would liaise to consider the next steps and explore how best to assess business interest. A further update will be provided at the next meeting.	KJ, PR

25	<u>To receive an update on the Saltash Card and consider any actions and associated expenditure.</u> PR provided an overview of the report circulated to members in the report pack. Members discussed the potential introduction of a Saltash Card. Views were mixed, with some Members expressing reservations as to whether such a scheme would generate significant additional footfall within the town centre and encourage greater use of High Street businesses. The discussion also considered other similar initiatives, including the Pard Card and the JannerCard, and the potential benefits and lessons that could be learned from existing schemes. Following consideration, Members agreed that HF would liaise with Mike Turner, creator of the JannerCard, and invite him to attend a future Town Team meeting to provide a presentation on the scheme and share his experiences to help inform Members' future discussions and decision-making.	HF
26	<u>To receive an update on parking at the Co-Op Culver Road car park and consider any actions and associated expenditure.</u> PR advised that he had made contact with the Co-op at senior property level to investigate the possibility of 1-hour free parking for residents at Culver Road car park, similar to the agreement Co-op made for residents in Callington. The request had subsequently been referred to the Retail Management Team for consideration, with an assurance that a response would be provided. To date, no response has been received. PR confirmed that he will continue to pursue a response and will provide a further update to Members once feedback has been received from the Co-op.	PR

27	<u>To receive an update on Banners for local pubs and restaurants and consider any actions and associated expenditure.</u> Following the suggestion at the Town Team meeting 20 April 2024 to offer banner advertising at the Retail Park for pubs and restaurants in town, in order to entice people into the town centre to eat, PR confirmed that he would speak with local bar and restaurant owners while visiting businesses the following day in order to gather their views and feedback on the initiative. PR will report back to Members at the next meeting.	PR
28	<u>To receive an update on signage and consider any actions or associated expenditure.</u> RB provided an update on the signage and advised this is an ongoing project, and he is awaiting an Officer update. The Office Manager/Assistant to the Town Clerk will provide a report for the next meeting. RB is expecting some statistics back from the leaflet distribution, and PR has requested that an update on 'Map Signage and Leaflets' be included on the agenda at the next meeting. KJ had previously raised the suggestion of placing signage on the Tamar Bridge when discussing the feasibility of a Farmers Market at the Town Team meeting 9 February 2026, RB advised that he is undergoing a review of signage as part of a Town Council project, he hasn't yet met with the Bridge Manager, Coral Jonas, regarding updating signage, but he has exchanged some e-mails.	RB
29	<u>To receive a report on works agreed during street audit with Cormac.</u> RB provided an update on the works agreed following the recent street audit undertaken with Will Glassup Highways manager CC. RB advised that the meeting had been very productive and that several issues identified during the audit have now been resolved, including:	

	• Replacement of the No Entry sign at Wesley Road. • Repairs to the paving and surrounding areas around the trees in Fore Street. • Replacement of the damaged barriers at the lower end of Fore Street. RB further reported that Highways still intends to address the poor condition of the pavements at the lower end of Fore Street leading into North Road. However, these works remain subject to budget availability and are therefore planned for completion at a later date. RB raised the possibility of extending the current 30-minute parking restriction on Fore Street to one hour. However, it was advised that implementing such a change would require the replacement of existing signage, which would incur significant costs. RB also suggested that a consultation should be undertaken with Fore Street traders before any changes were considered. Members discussed increased parking times, however after much discussion agreed not to progress the proposal any further at this time.	
30	<u>To receive an update on parking enforcement</u> BAES provided an update on enforcement and advised that the enforcement Officer confirmed that they patrol each side of Fore Street once and then patrol the car parks. Members noted that, with the exception of London, there is currently no specific enforceable offence relating to pavement parking in England. As a result, enforcement options are limited unless other parking restrictions or offences apply. Members discussed the implications of this position and the impact that pavement parking can have on pedestrian access and safety. BS advised that Enforcement Officers currently patrol Saltash Town Centre for four half-days each week.	

	Members noted the level of enforcement presence within the town centre and acknowledged the role of Enforcement Officers in monitoring and addressing issues as they arise. Members also recognised that, while regular patrols take place, enforcement action remains subject to the relevant legislation and available powers.	
31	<u>A.O.B</u> None.	
32	<u>Date of Next Meeting: 12 October 2026</u> End of Meeting:6.42PM	

Saltash Town Council on behalf of Town Team
 Report Date: 30 September 2026

Date	PO No	Invoice No	Supplier	Description	TVF Total £84k COMPLETED	TAF - £21k TDF - £30k Total - £51k COMPLETED	S106 £100k	TRIP 037 (Saltash Markets) COMPLETED	TRIP 036 (BID) COMPLETED	Augmented Reality Trail Experience	Saltash Town Centre Lighting Programme £13,226.70	Saltash Town Council Christmas Light Switch On 2026 £3,549.12
				Deadline for all grant to be spent		31/03/2025	April 2027	31/01/2026	31/01/2026			
28/05/2024				Funding from Cornwall Council Funding from Cornwall Council (TAF/TDF)	£84,000.00	£7,500.00						
16/01/2025				Funding from Cornwall Council (TAF/TDF)		£10,500.00						
27/03/2025				Funding from Cornwall Council (TAF/TDF)		£33,000.00						
10/07/2025				Funding from Cornwall Council S106 (CCTV)			£33,584.40					
04/09/2025				Cornwall Council - Funding from S106 (25% match funding for TRIP037)			£1,234.07					
13/08/2026			Cornwall Council	Repay S106 underused match funding for TRIP 037 markets			-£277.81					
11/12/2025				Cornwall Council - TRIP037 Claim 1				£1,830.51				
04/09/2025				Cornwall Council - Funding from S106 (25% match funding forTRIP036)			£2,500.00					
29/01/2026				Cornwall Council - TRIP036					£7,500.00			
19/02/2026				Cornwall Council - TRIP037 Claim 2				£1,038.28				
13/08/2026				Cornwall Council - Feasability review for AR trail			£450.00					
28/04/2022	N/A	Jnl No 34979	Internal STC	Admin Support 28.4.22	-£64.20							
07/10/2022	5385	INVOICE JANUARY 2023	Mel Richardson Consultancy	Consultancy Work	-£2,100.00							
30/06/2022	N/A	Journal No. 38981	Internal STC	Admin Support - June 2022	-£56.18							
31/07/2022	N/A	Journal No. 38984	Internal STC	Admin Support - July 2022	-£64.20							
30/09/2022	N/A	Journal No. 38985	Internal STC	Admin Support - Aug/Sept 2022	-£228.57							
31/10/2022	N/A	Journal No. 39313	Internal STC	Admin Support - October 2022	-£139.95							
30/11/2022	N/A	Journal No. 39314	Internal STC	Admin Support - November 2022	-£110.90							
31/03/2023	5726	3044 (3698-A)	Architecture by Studio Hive Ltd	Town Vitality Open Space Project Appointed Consultants March Payment - Architecture Studio Hive	-£11,478.33							
28/04/2023	5726	307 (3698-B)	Architecture by Studio Hive Ltd	Town Vitality Open Space Project Appointed Consultants April Payment - Architecture Studio Hive + Town Vitality Open Space Project Appointed Consultants - Additional charge for Hobs Reprographics printing of consultation posters for event key stake holder event held 27/04/2023	-£11,603.97							
28/05/2023	5726	3049 (3698-C)	Architecture by Studio Hive Ltd	Town Vitality Open Space Project Appointed Consultants May Payment - Architecture Studio Hive	-£11,478.33							

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28/06/2023	5726	3053 (3698-D)	Architecture by Studio Hive Ltd	Town Vitality Open Space Project Appointed Consultants June Payment - Architecture Studio Hive. Hobs Reprographics printing for consultation event 16th/17th June 2023 invoice S2015INV23060450	-£11,668.65							
28-Jul	5726	3055 (3698-E)	Architecture by Studio Hive Ltd	Town Vitality Open Space Project Appointed Consultants July Payment - Architecture Studio Hive	-£11,478.33							
30-Aug	5726	3058 (3698-F)	Architecture by Studio Hive Ltd	Town Vitality Open Space Project Appointed Consultants August Payment - Architecture Studio Hive	-£11,619.45							
19/06/2023	5874	9RADYQT7T2 (4039-A), VKE4CQX7T2 (4039-B), NWJC9RBT2 (4039-C)	Credit Card (Meta)	Facebook boost post for Town Vitality Public Consultation event on Friday 16th and 17th June	-£20.00							
13/07/2023	5914	6356622604454127- 12783088 (4172)	Credit Card (Meta)	Credit Card Purchases - Facebook boost post for Town Vitality Public Consultation closing 14/7/23	-£25.00							
29/07/2023	5951	6405641176218936- 12893337 (4183-A)	Credit Card (Meta)	Credit Card Purchases - Facebook boost post for Town Vitality Public Consultation closing 14/7/23	-£5.00							
16/07/2023	N/A	CN-4962	Internal STC	Photocopying Fees - Photocopying Fees for Town Vitality	-£120.00							
08/06/2023	5795	18831 (4143)	Saltash & District Observer	Saltash & District Observer - Town vitality Saltash District Observer notice advert. Approved by town team members Front page - 10 x 2 - £219 – (Carlton Plastics size).	-£219.00							
09/06/2023	5615	INVOICE OCTOBER 2023	Mel Richardson Consultancy	2000 Saltash Leaflet A5 4/4,	-£165.00							
05/05/2023	5615	INVOICE OCTOBER 2023	Mel Richardson Consultancy	2500 Saltash Leaflet A5 4/4	-£197.00							
12/10/2023	5615	INVOICE OCTOBER 2023	Mel Richardson Consultancy	Project Management Support for Vitality Funded Open Space Project	-£2,500.00							
13/10/2023	5726	3063	Architecture by Studio Hive Ltd	3 Hours Charged. & Neil Sansum's attendance at Council meeting 7th September 2023 - mileage	-£382.50							
20/12/2023	6314	TDF1	Mel Richardson Consultancy	Appointment of consultant to prepare the Town Vitality Delivery Fund Application.	-£1,800.00							
18/03/2024	6545	3077	Architecture by Studio Hive Ltd	Saltash Open Space Project: Next Steps	-£3,000.00							
03/04/2024	6545	3078	Architecture by Studio Hive Ltd	Town Team Open Space Project – Next steps Graphic design work in relation to publicity material	-£250.00							

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30/05/2024	6563	Open Space February to May	Mel Richardson Consultancy	Open Space Next Stage Work – as per proposal submitted and including printing of 300 flyers.	-£3,225.44	-£574.56						
11/06/2024	6782	CINV-089008	Cornac Contracting Ltd	Road safety audit report for the community open space project - Fore Street on behalf of Town Team		-£4,649.00						
24/10/2024	7103	Open Space Delivery 2	Mel Richardson Consultancy	Town Vitality TDF and TAF Funding works - Open space for markets/improved greening		-£4,000.00						
15/01/2025	7257	M010693	Diverse Events	To deliver the planning, delivery, onsite management and road closures for 6 Street Markets with 17 market traders at each under the TDF and TAF funded project.		-£11,414.84						
30/01/2025	7353	INV-3700	Meristem Design Ltd	Design and installation of street furniture to include planters and signage (50% deposit)		-£29,444.00						
28/05/2025	7353	INV-3701	Meristem Design Ltd	Design and installation of street furniture to include planters and signage (50% balance)			-£29,444.00					
14/02/2025	7394	M10684	Diverse Events	x4 Banners for promotion of the Saltash Market Trials - as requested by Town Team		-£134.00						
10/03/2025	7468	INV-7966 & INV7965	The Urbanist	Support STC Town Team with Fore Street greening and Wayfinding project		-£783.60	-£4,141.40					
27/09/2025	7994	M012135	Diverse Events	Upfront cost for the Saltash Market events managed by Diverse Events 25% Funded from S106 75% Funded from TRIP 037			-£67.70	-£203.11				
29/10/2025	7994	M012238	Diverse Events	September Invoice for the Saltash Market managed by Diverse Events 25% Funded from S106 75% Funded from TRIP 037			-£269.00	-£807.00				
29/10/2025	7994	M012239	Diverse Events	October invoice for the Saltash Market managed by Diverse Events. 25% Funded from S106 75% Funded from TRIP 037			-£273.47	-£820.40				
01/12/2025	7994	M012240	Diverse Events	November invoice for the Saltash Market managed by Diverse Events. 25% Funded from S106 75% Funded from TRIP 037			-£273.47	-£820.40				

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14/12/2025	7960	Saltash BID 1	Mel Richardson Consultancy	To deliver the feasibility study of developing a Business Improvement District for the town. under the secured funding from Cornwall Council's TRIP <u>£2,500 Funded from S106</u> <u>£7,500 Funded from TRIP 036 (BID)</u>			-£2,500.00		-£7,500.00			
15/01/2026	7994	MO112116	Diverse Events	December invoice for the Saltash Market managed by Diverse Events. Please note - this invoice has been reduced from the original quote due to the cancellation of the event. <u>25% Funded from S106</u> <u>75% Funded from TRIP 037</u>			-£72.63	-£217.87				
22/07/2026	8437	CP-2020-156	Carbon Pixel	One-day discovery and feasibility review to investigate the most suitable approach for creating flexible, seasonal AR trail experiences around Saltash, including options for community, visitor and commercially sponsored trails. <u>£450 Funded from S106</u>			-£450.00					

SUMMARY								
	TVF	TAF & TDF	S106	TRIP 037	TRIP 036	AR Trail	Xmas Lights	Xmas Switch On
Project Total	£84,000.00	£51,000.00	£100,000.00	£3,825.05	£10,000.00	£450.00	£13,226.70	£3,549.12
Funding Received to Date (Non S106)	£84,000.00	£51,000.00	£0.00	£2,868.79	£7,500.00	£0.00	£0.00	£0.00
Funding Received To Date (S106 only)			£37,490.66	£956.26	£2,500.00	£450.00	£0.00	£0.00
Funding to be Received	£0.00	£0.00	£62,509.34	£0.00	£0.00	£0.00	£13,226.70	£3,549.12
Total Expenditure	-£84,000.00	-£51,000.00	-£37,490.67	-£3,825.05	-£10,000.00	-£450.00	£0.00	£0.00
Balance Left to Spend	£0.00	£0.00	£62,509.33	£0.00	£0.00	£0.00	£13,226.70	£3,549.12

TVF = Town Vitality Fund (All funds fully spent)
TAF = Town Accelerator Fund (For markets) £21k (All funds fully spent) <u>Payable Schedule</u> £10,500 - Within a reasonable timeframe of signing the Grant Offer Letter (22-05-24) £10,500 - Within a reasonable timeframe of delivery of all Grant outcomes <u>Grant Outcomes</u> 1) Send to CC any relevant docs for project 2) Evidence of consultation with businesses and residents of Fore Street 3) Evidence of delivery of trial markets and CC to be notified of these dates 4) Provision of evidence of expenditure and updates if requested by CC
TDF = Town Delivery Fund (Greening - Plants & Improved signage) (All funds fully spent) <u>Payable Schedule</u> £7,500 - Within a reasonable timeframe upon signing the agreement dated 11th April 2024 £7,500 - Further payment in accordance with schedule 3 £15,000 - Within reasonable timeframe of provision of evidence of targets reached per schedule 3 <u>Schedule 3</u> 1) Provision of more detailed plans for intended public realm improvements to Fore Street, discussed and approved by Highways Team and agreed by CC. Second £7,500 to be paid within reasonable timeframe of agreement of detailed plans and endorsed by Highways Team 2) Further targets will be agreed between CC and STC once more detailed plans become available
S106 (Funds held by CC) £100k Funds Received to 30 September 2026 = £37,490.66 Committed Funds not yet received £13,226.70 (STC Lighting Programme) Committed Funds not yet received £3,549.12 (STC Christmas Light Switch On) Funds Balance to Spend £45,733.52
TRIP 036 (BID) £10,000 (Grant awarded £7,500 Matched funded by S106 25% £2,500) (All funds fully spent) <u>Payable Schedule</u> Final claim submission 31/01/2026 <u>Outputs and reporting requirements</u> 31/01/2026 Please provide a report with your final claim which explains how the grant investment has impacted on your organisation as outlined in your original application and how it has contributed to the Good Growth Principles, Outputs & Outcomes and explain how it will enable the business to grow in the future 31/07/2026 Please provide a Post Project Update Report on your project and its impact on the organisation, your contribution to the Good Growth Principles
TRIP 037 Saltash Markets Planned Expenditure £4,936.29 (TRIP Grant awarded £3,702.22 Match funded by S106 25% £1,234.07 less repaid £277.81) (All funds fully spent) Due to cancellation of 2 market events <u>ACTUAL SPEND reduced to</u> £3,825.05 (TRIP037 Funding received £2,868.79. S106 Funding Received in advance £1,234.07 -overpaid by £277.81. CC have been contacted for confirmation of return - TBC) <u>Payable Schedule</u> Final claim submission 31/01/2026 Not all funding claimed due to 2 markets being cancelled due to bad weather S106 money received based on 25% of original project spend of £4,936.29. Actual project spend reduced due to cancelled markets therefore we believe we need to refund partial S106 funding of £277.81. DEM is checking with CC <u>Outputs and reporting requirements</u> 31/01/2026 Please provide a report with your final claim which explains how the grant investment has impacted on your organisation as outlined in your original application and how it has contributed to the Good Growth Principles, Outputs & Outcomes and explain how it will enable the business to grow in the future 31/07/2026 Please provide a Post Project Update Report on your project and its impact on the organisation, your contribution to the Good Growth Principles

